

# Montclair Public Schools Budget Presentation to the Board of School Estimate

Monday, April 9, 2018

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# Budget Priorities

- ▶ Educating our students
- ▶ Maintaining our schools
- ▶ Planning for the future

# Educating Our Students

1. A talented and informed teaching, administrative and support staff
  - Salaries and benefits
  - Recruitment
  - Building professionalism

# Educating Our Students

2. High standards, expanded opportunities and engaging curriculum
  - Maintaining our magnet system
  - Supporting students' strengths and needs
  - Creating, reviewing and revising curriculum
  - Providing materials to support curriculum

# Educating Our Students

3. Tools for teachers and learners
  - Technologies to support instructional plans
  - Assessment tools to assist educators in understanding students' strengths and needs

# Maintaining our Schools

- ▶ Facilities repair and updates
- ▶ Technology infrastructure and website
- ▶ Safety and security improvements

# Planning for the Future

Equity and access for Montclair students

- ▶ Restorative justice curriculum/practice
- ▶ Continuation of Undoing Racism
- ▶ Program and department review

# 2018-2019 Revenues

|                        | <u>2015-16</u><br><u>AUDITED</u> | <u>2016-17</u><br><u>AUDITED</u> | <u>2017-18</u><br><u>ADOPTED</u> | <u>2017-18</u><br><u>ADJUSTED</u> | <u>% OF</u><br><u>BUDGET</u> | <u>ACTUAL</u><br><u>3/31/2018</u> | <u>2018-19</u><br><u>PROPOSED</u> | <u>% OF</u><br><u>BUDGET</u> |
|------------------------|----------------------------------|----------------------------------|----------------------------------|-----------------------------------|------------------------------|-----------------------------------|-----------------------------------|------------------------------|
| <b>LOCAL SOURCES</b>   |                                  |                                  |                                  |                                   |                              |                                   |                                   |                              |
| LOCAL TAX LEVY         | \$ 105,704,008                   | \$ 109,921,598                   | \$ 112,636,548                   | \$ 112,636,548                    | 93.35%                       | \$ 112,636,548                    | \$ 114,889,279                    | 91.94%                       |
| WAIVER REQUEST         | \$ -                             | \$ -                             | \$ -                             | \$ -                              | 0.00%                        |                                   | \$ 1,002,000                      | 0.80%                        |
| TUITION                | \$ 41,743                        | \$ 40,739                        | \$ 50,000                        | \$ 50,000                         | 0.04%                        | \$ 129,312                        | \$ 100,000                        | 0.08%                        |
| RENTS AND ROYALTIES    | \$ 41,057                        | \$ 111,106                       | \$ 110,000                       | \$ 110,000                        | 0.09%                        | \$ 32,965                         | \$ 110,000                        | 0.09%                        |
| MISCELLANEOUS          | \$ 897,184                       | \$ 476,258                       | \$ 184,000                       | \$ 184,000                        | 0.15%                        | \$ 303,211                        | \$ 175,000                        | 0.14%                        |
| SUB-TOTAL              | \$ 106,683,992                   | \$ 110,549,701                   | \$ 112,980,548                   | \$ 112,980,548                    | 93.64%                       | \$ 113,102,036                    | \$ 116,276,279                    | 93.05%                       |
| <b>STATE SOURCES</b>   |                                  |                                  |                                  |                                   |                              |                                   |                                   |                              |
| FORMULARY AID          | \$ 6,772,455                     | \$ 6,913,702                     | \$ 6,863,068                     | \$ 6,891,951                      | 5.71%                        | \$ 6,891,951                      | \$ 7,428,526                      | 5.94%                        |
| EXTRAORDINARY AID      | \$ 573,293                       | \$ 887,577                       | \$ 400,000                       | \$ 400,000                        | 0.33%                        | \$ 400,000                        | \$ 500,000                        | 0.40%                        |
| SUB-TOTAL              | \$ 7,345,748                     | \$ 7,801,279                     | \$ 7,263,068                     | \$ 7,291,951                      | 6.04%                        | \$ 7,291,951                      | \$ 7,928,526                      | 6.34%                        |
| <b>FEDERAL SOURCES</b> |                                  |                                  |                                  |                                   |                              |                                   |                                   |                              |
| MEDICAID REIMBURSEMENT | \$ 119,678                       | \$ 170,271                       | \$ 87,794                        | \$ 87,794                         | 0.07%                        | \$ 14,422                         | \$ 102,574                        | 0.08%                        |
| <b>OTHER SOURCES</b>   |                                  |                                  |                                  |                                   |                              |                                   |                                   |                              |
| FUND BALANCE           | \$ (155,733)                     | \$ 629,990                       | \$ 100,000                       | \$ 100,000                        | 0.08%                        | \$ 100,000                        | \$ 500,000                        | 0.40%                        |
| TRANSFERS              | \$ 11,215                        | \$ 463                           | \$ -                             | \$ 200,000                        | 0.17%                        | \$ 200,000                        | \$ 150,000                        | 0.12%                        |
| SUB-TOTAL              | \$ (144,518)                     | \$ 630,453                       | \$ 100,000                       | \$ 300,000                        | 0.25%                        | \$ 300,000                        | \$ 650,000                        | 0.52%                        |
| <b>GRAND TOTAL</b>     | <b>\$ 114,004,900</b>            | <b>\$ 119,151,704</b>            | <b>\$ 120,431,410</b>            | <b>\$ 120,660,293</b>             | <b>100%</b>                  | <b>\$ 120,708,409</b>             | <b>\$ 124,957,379</b>             | <b>100%</b>                  |

**NOTES: 2017-18 ADJUSTMENTS - \$28,883 Additional State Aid, Maintenance Reserve \$200,000**



# 2018-2019 Appropriation Summary

|                                    | <u>2015-16</u><br><u>AUDITED</u> | <u>2016-17</u><br><u>AUDITED</u> | <u>2017-18</u><br><u>ADOPTED</u> | <u>2017-18</u><br><u>ADJUSTED</u> | <u>%</u><br><u>BUDGET</u> | <u>ENCUMBERED</u><br><u>3/31/2018</u> | <u>AVAILABLE</u><br><u>3/31/2018</u> | <u>2018-19</u><br><u>PROPOSED</u> | <u>%</u><br><u>BUDGET</u> |
|------------------------------------|----------------------------------|----------------------------------|----------------------------------|-----------------------------------|---------------------------|---------------------------------------|--------------------------------------|-----------------------------------|---------------------------|
| <b><u>ANALYSIS BY CATEGORY</u></b> |                                  |                                  |                                  |                                   |                           |                                       |                                      |                                   |                           |
| SALARIES                           | \$ 77,534,968                    | \$ 78,786,831                    | \$ 79,730,376                    | \$ 79,131,782                     | 65.37%                    | \$ 79,075,782                         | \$ 56,000                            | \$ 80,842,885                     | 64.70%                    |
| EMPLOYEE BENEFITS                  | \$ 16,620,813                    | \$ 18,096,796                    | \$ 19,102,069                    | \$ 18,514,365                     | 15.29%                    | \$ 18,495,221                         | \$ 19,144                            | \$ 20,429,921                     | 16.35%                    |
| SUB-TOTAL                          | \$ 94,155,781                    | \$ 96,883,627                    | \$ 98,832,445                    | \$ 97,646,147                     | 80.66%                    | \$ 97,571,003                         | \$ 75,144                            | \$ 101,272,806                    | 81.05%                    |
| TRANSPORTATION                     | \$ 4,382,435                     | \$ 4,878,474                     | \$ 4,442,729                     | \$ 4,768,622                      | 3.94%                     | \$ 4,746,619                          | \$ 22,003                            | \$ 4,730,391                      | 3.79%                     |
| TUITION - OUT OF DISTRICT          | \$ 4,143,877                     | \$ 4,663,561                     | \$ 4,923,437                     | \$ 4,949,888                      | 4.09%                     | \$ 4,910,337                          | \$ 39,551                            | \$ 5,574,359                      | 4.46%                     |
| MAINTENANCE                        | \$ 2,388,777                     | \$ 2,262,078                     | \$ 2,693,509                     | \$ 3,428,948                      | 2.83%                     | \$ 3,247,071                          | \$ 181,877                           | \$ 3,103,039                      | 2.48%                     |
| SPECIAL EDUCATION SERVICES         | \$ 2,385,864                     | \$ 2,334,190                     | \$ 1,291,345                     | \$ 2,268,599                      | 1.87%                     | \$ 2,172,327                          | \$ 96,272                            | \$ 2,061,541                      | 1.65%                     |
| UTILITIES                          | \$ 1,433,030                     | \$ 1,770,702                     | \$ 1,534,050                     | \$ 1,383,796                      | 1.14%                     | \$ 1,354,574                          | \$ 29,222                            | \$ 1,746,501                      | 1.40%                     |
| OTHER EXPENSES                     | \$ 5,115,136                     | \$ 6,359,072                     | \$ 6,713,895                     | \$ 6,606,929                      | 5.46%                     | \$ 5,212,675                          | \$ 1,394,254                         | \$ 6,468,742                      | 5.18%                     |
| <b>GRAND TOTAL</b>                 | <b>\$ 114,004,900</b>            | <b>\$ 119,151,704</b>            | <b>\$ 120,431,410</b>            | <b>\$ 121,052,929</b>             | <b>100%</b>               | <b>\$ 119,214,606</b>                 | <b>\$ 1,838,323</b>                  | <b>\$ 124,957,379</b>             | <b>100%</b>               |

|                                                                        | <u>2015-16</u> | <u>2016-17</u> | <u>2017-18</u> | <u>2017-18</u>  | <u>%</u>      | <u>ENCUMBERED</u> | <u>AVAILABLE</u> | <u>2018-19</u>  | <u>%</u>      |  |
|------------------------------------------------------------------------|----------------|----------------|----------------|-----------------|---------------|-------------------|------------------|-----------------|---------------|--|
|                                                                        | <u>AUDITED</u> | <u>AUDITED</u> | <u>ADOPTED</u> | <u>ADJUSTED</u> | <u>BUDGET</u> | <u>3/31/2018</u>  | <u>3/31/2018</u> | <u>PROPOSED</u> | <u>BUDGET</u> |  |
| <b>OPERATING BUDGET</b>                                                |                |                |                |                 |               |                   |                  |                 |               |  |
| REGULAR PROGRAMS - INSTRUCTION                                         |                |                |                |                 |               |                   |                  |                 |               |  |
| SALARIES                                                               | \$ 35,928,215  | \$ 36,269,187  | \$ 36,356,125  | \$ 36,432,673   | 30.10%        | \$ 36,416,557     | \$ 16,116        | \$ 37,294,224   | 29.85%        |  |
| OTHER EXPENSES                                                         | \$ 1,415,373   | \$ 1,952,292   | \$ 2,419,476   | \$ 2,431,268    | 2.01%         | \$ 1,988,310      | \$ 442,958       | \$ 2,474,482    | 1.98%         |  |
| SPECIAL EDUCATION - INSTRUCTION                                        |                |                |                |                 |               |                   |                  |                 |               |  |
| SALARIES                                                               | \$ 8,880,198   | \$ 9,406,031   | \$ 9,555,481   | \$ 9,419,769    | 7.78%         | \$ 9,419,769      | \$ -             | \$ 9,863,844    | 7.89%         |  |
| OTHER EXPENSES                                                         | \$ 247,163     | \$ 209,360     | \$ 115,954     | \$ 142,954      | 0.12%         | \$ 102,653        | \$ 40,301        | \$ 93,441       | 0.07%         |  |
| BASIC SKILLS/REMEDIAL; BILINGUAL;<br>VOCATIONAL PROGRAMS - INSTRUCTION |                |                |                |                 |               |                   |                  |                 |               |  |
| SALARIES                                                               | \$ 1,696,803   | \$ 1,709,415   | \$ 1,637,926   | \$ 1,611,202    | 1.33%         | \$ 1,611,202      | \$ -             | \$ 1,543,422    | 1.24%         |  |
| OTHER EXPENSES                                                         | \$ 9,669       | \$ 7,032       | \$ 16,500      | \$ 16,128       | 0.01%         | \$ 16,107         | \$ 21            | \$ 22,800       | 0.02%         |  |
| COCURRICULAR ACTIVITIES - INSTRUCTION                                  |                |                |                |                 |               |                   |                  |                 |               |  |
| SALARIES                                                               | \$ 1,051,884   | \$ 1,096,656   | \$ 1,166,283   | \$ 1,160,955    | 0.96%         | \$ 1,154,340      | \$ 6,615         | \$ 1,170,357    | 0.94%         |  |
| OTHER EXPENSES                                                         | \$ 339,878     | \$ 296,220     | \$ 355,592     | \$ 368,898      | 0.30%         | \$ 310,291        | \$ 58,607        | \$ 355,592      | 0.28%         |  |
| OTHER PROGRAMS - INSTRUCTION                                           |                |                |                |                 |               |                   |                  |                 |               |  |
| SALARIES                                                               | \$ 222,934     | \$ 211,936     | \$ 233,206     | \$ 266,259      | 0.22%         | \$ 243,953        | \$ 22,306        | \$ 273,000      | 0.22%         |  |
| OTHER EXPENSES                                                         | \$ 75,676      | \$ 139,908     | \$ 88,484      | \$ 96,757       | 0.08%         | \$ 87,258         | \$ 9,499         | \$ 123,250      | 0.10%         |  |
| TUITION                                                                |                |                |                |                 |               |                   |                  |                 |               |  |
| OUT OF DISTRICT                                                        | \$ 4,143,877   | \$ 4,663,561   | \$ 4,923,437   | \$ 4,949,888    | 4.09%         | \$ 4,910,337      | \$ 39,551        | \$ 5,574,359    | 4.46%         |  |
| ATTENDANCE/HEALTH SERVICES                                             |                |                |                |                 |               |                   |                  |                 |               |  |
| SALARIES                                                               | \$ 1,315,480   | \$ 1,497,958   | \$ 1,720,402   | \$ 1,640,466    | 1.36%         | \$ 1,640,466      | \$ -             | \$ 1,612,153    | 1.29%         |  |
| OTHER EXPENSES                                                         | \$ 445,646     | \$ 385,145     | \$ 440,060     | \$ 365,259      | 0.30%         | \$ 315,452        | \$ 49,807        | \$ 410,885      | 0.33%         |  |
| SPEECH; OT; PT AND RELATED SERVICES                                    |                |                |                |                 |               |                   |                  |                 |               |  |
| SALARIES                                                               | \$ 2,197,100   | \$ 2,236,213   | \$ 2,651,597   | \$ 2,444,876    | 2.02%         | \$ 2,444,876      | \$ -             | \$ 2,481,915    | 1.99%         |  |
| OTHER EXPENSES                                                         | \$ 495,088     | \$ 572,016     | \$ 186,500     | \$ 208,603      | 0.17%         | \$ 188,485        | \$ 20,118        | \$ 204,500      | 0.16%         |  |
| EXTRAORDINARY SERVICES                                                 |                |                |                |                 |               |                   |                  |                 |               |  |
| SALARIES                                                               | \$ 6,228,786   | \$ 6,438,450   | \$ 5,931,232   | \$ 6,514,764    | 5.38%         | \$ 6,514,764      | \$ -             | \$ 6,517,977    | 5.22%         |  |
| OTHER EXPENSES                                                         | \$ 756,555     | \$ 965,167     | \$ 803,891     | \$ 1,225,268    | 1.01%         | \$ 1,216,971      | \$ 8,297         | \$ 1,140,000    | 0.91%         |  |
| GUIDANCE SERVICES                                                      |                |                |                |                 |               |                   |                  |                 |               |  |
| SALARIES                                                               | \$ 2,955,698   | \$ 2,808,356   | \$ 2,383,108   | \$ 2,184,661    | 1.80%         | \$ 2,184,661      | \$ -             | \$ 2,139,597    | 1.71%         |  |
| OTHER EXPENSES                                                         | \$ 38,132      | \$ 52,434      | \$ 35,345      | \$ 39,928       | 0.03%         | \$ 24,287         | \$ 15,641        | \$ 85,545       | 0.07%         |  |

|                                          | 2015-16      | 2016-17      | 2017-18      | 2017-18      | %      | ENCUMBERED   | AVAILABLE  | 2018-19      | %      |  |
|------------------------------------------|--------------|--------------|--------------|--------------|--------|--------------|------------|--------------|--------|--|
|                                          | AUDITED      | AUDITED      | ADOPTED      | ADJUSTED     | BUDGET | 3/31/2018    | 3/31/2018  | PROPOSED     | BUDGET |  |
| <b>OPERATING BUDGET</b>                  |              |              |              |              |        |              |            |              |        |  |
| CHILD STUDY TEAM                         |              |              |              |              |        |              |            |              |        |  |
| SALARIES                                 | \$ 3,818,785 | \$ 4,009,188 | \$ 4,188,361 | \$ 3,822,299 | 3.16%  | \$ 3,822,299 | \$ -       | \$ 3,982,873 | 3.19%  |  |
| OTHER EXPENSES                           | \$ 887,058   | \$ 587,647   | \$ 185,000   | \$ 691,774   | 0.57%  | \$ 664,218   | \$ 27,556  | \$ 623,600   | 0.50%  |  |
| IMPROVEMENT OF INSTRUCTIONAL SERVICES    |              |              |              |              |        |              |            |              |        |  |
| SALARIES                                 | \$ 1,725,461 | \$ 1,266,850 | \$ 1,400,176 | \$ 1,426,845 | 1.18%  | \$ 1,426,843 | \$ 2       | \$ 1,593,346 | 1.28%  |  |
| OTHER EXPENSES                           | \$ 42,747    | \$ 136,329   | \$ 220,301   | \$ 258,438   | 0.21%  | \$ 144,317   | \$ 114,121 | \$ 207,755   | 0.17%  |  |
| MEDIA SERVICES                           |              |              |              |              |        |              |            |              |        |  |
| SALARIES                                 | \$ 368,656   | \$ 396,668   | \$ 400,078   | \$ 437,836   | 0.36%  | \$ 437,835   | \$ 1       | \$ 444,671   | 0.36%  |  |
| OTHER EXPENSES                           | \$ 52,035    | \$ 47,718    | \$ 55,763    | \$ 49,943    | 0.04%  | \$ 46,600    | \$ 3,343   | \$ 58,268    | 0.05%  |  |
| INSTRUCTIONAL STAFF TRAINING             |              |              |              |              |        |              |            |              |        |  |
| SALARIES                                 | \$ 283,812   | \$ 268,038   | \$ 324,503   | \$ 291,749   | 0.24%  | \$ 291,749   | \$ -       | \$ 317,070   | 0.25%  |  |
| OTHER EXPENSES                           | \$ 44,080    | \$ 45,424    | \$ 268,239   | \$ 184,300   | 0.15%  | \$ 78,557    | \$ 105,743 | \$ 120,839   | 0.10%  |  |
| GENERAL ADMINISTRATION                   |              |              |              |              |        |              |            |              |        |  |
| SALARIES                                 | \$ 341,960   | \$ 510,693   | \$ 558,026   | \$ 566,826   | 0.47%  | \$ 566,826   | \$ -       | \$ 598,730   | 0.48%  |  |
| LEGAL SERVICES                           | \$ 347,559   | \$ 394,814   | \$ 400,000   | \$ 434,811   | 0.36%  | \$ 381,324   | \$ 53,487  | \$ 435,000   | 0.35%  |  |
| JUDGEMENTS                               | \$ 925,673   | \$ 696,220   | \$ 936,021   | \$ 760,989   | 0.63%  | \$ 469,483   | \$ 291,506 | \$ 800,000   | 0.64%  |  |
| OTHER EXPENSES                           | \$ 374,843   | \$ 479,299   | \$ 494,780   | \$ 523,677   | 0.43%  | \$ 483,030   | \$ 40,647  | \$ 504,912   | 0.40%  |  |
| SCHOOL ADMINISTRATION                    |              |              |              |              |        |              |            |              |        |  |
| SALARIES                                 | \$ 4,578,188 | \$ 4,704,014 | \$ 4,717,794 | \$ 4,590,906 | 3.79%  | \$ 4,590,906 | \$ -       | \$ 4,495,095 | 3.60%  |  |
| OTHER EXPENSES                           | \$ 34,495    | \$ 28,206    | \$ 42,035    | \$ 59,937    | 0.05%  | \$ 33,291    | \$ 26,646  | \$ 41,935    | 0.03%  |  |
| CENTRAL SERVICES                         |              |              |              |              |        |              |            |              |        |  |
| SALARIES                                 | \$ 1,169,938 | \$ 1,211,425 | \$ 1,248,243 | \$ 1,208,332 | 1.00%  | \$ 1,208,332 | \$ -       | \$ 1,186,362 | 0.95%  |  |
| OTHER EXPENSES                           | \$ 141,053   | \$ 130,629   | \$ 143,192   | \$ 159,779   | 0.13%  | \$ 100,015   | \$ 59,764  | \$ 141,743   | 0.11%  |  |
| TECHNOLOGY SERVICES                      |              |              |              |              |        |              |            |              |        |  |
| SALARIES                                 | \$ 547,192   | \$ 552,537   | \$ 551,596   | \$ 571,461   | 0.47%  | \$ 571,461   | \$ -       | \$ 599,932   | 0.48%  |  |
| OTHER EXPENSES                           | \$ 295,858   | \$ 250,615   | \$ 304,550   | \$ 320,046   | 0.26%  | \$ 239,465   | \$ 80,581  | \$ 278,000   | 0.22%  |  |
| MAINTENANCE; CUSTODIAL; GROUNDS SERVICES |              |              |              |              |        |              |            |              |        |  |
| SALARIES                                 | \$ 3,210,937 | \$ 3,191,254 | \$ 3,635,552 | \$ 3,430,384 | 2.83%  | \$ 3,420,384 | \$ 10,000  | \$ 3,604,881 | 2.88%  |  |
| UTILITIES                                | \$ 1,433,030 | \$ 1,770,702 | \$ 1,534,050 | \$ 1,383,796 | 1.14%  | \$ 1,354,574 | \$ 29,222  | \$ 1,746,501 | 1.40%  |  |
| OTHER EXPENSES                           | \$ 2,388,777 | \$ 2,262,078 | \$ 2,693,509 | \$ 3,428,948 | 2.83%  | \$ 3,247,071 | \$ 181,877 | \$ 3,103,039 | 2.48%  |  |

|                                           | <u>2015-16</u>        | <u>2016-17</u>        | <u>2017-18</u>        | <u>2017-18</u>        | <u>%</u>      | <u>ENCUMBERED</u>     | <u>AVAILABLE</u>    | <u>2018-19</u>        | <u>%</u>      |
|-------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------|-----------------------|---------------------|-----------------------|---------------|
|                                           | <u>AUDITED</u>        | <u>AUDITED</u>        | <u>ADOPTED</u>        | <u>ADJUSTED</u>       | <u>BUDGET</u> | <u>3/31/2018</u>      | <u>3/31/2018</u>    | <u>PROPOSED</u>       | <u>BUDGET</u> |
| <b><u>OPERATING BUDGET</u></b>            |                       |                       |                       |                       |               |                       |                     |                       |               |
| SECURITY                                  |                       |                       |                       |                       |               |                       |                     |                       |               |
| SALARIES                                  | \$ 765,562            | \$ 704,043            | \$ 775,212            | \$ 820,518            | 0.68%         | \$ 820,518            | \$ -                | \$ 857,316            | 0.69%         |
| OTHER EXPENSES                            | \$ 5,175              | \$ 7,848              | \$ 11,700             | \$ 11,700             | 0.01%         | \$ 5,668              | \$ 6,032            | \$ 12,000             | 0.01%         |
| TRANSPORTATION                            |                       |                       |                       |                       |               |                       |                     |                       |               |
| SALARIES                                  | \$ 247,379            | \$ 297,919            | \$ 295,475            | \$ 289,001            | 0.24%         | \$ 288,041            | \$ 960              | \$ 266,120            | 0.21%         |
| REGULAR EDUCATION ROUTES                  | \$ 1,942,344          | \$ 1,939,762          | \$ 1,976,060          | \$ 1,938,269          | 1.60%         | \$ 1,925,339          | \$ 12,930           | \$ 1,984,452          | 1.59%         |
| SPECIAL EDUCATION ROUTES                  | \$ 2,179,606          | \$ 2,695,504          | \$ 2,131,269          | \$ 2,496,281          | 2.06%         | \$ 2,496,280          | \$ 1                | \$ 2,445,939          | 1.96%         |
| AID IN LIEU                               | \$ 260,485            | \$ 243,208            | \$ 335,400            | \$ 334,072            | 0.28%         | \$ 325,000            | \$ 9,072            | \$ 300,000            | 0.24%         |
| OTHER EXPENSES                            | \$ 78,326             | \$ 114,239            | \$ 122,662            | \$ 154,389            | 0.13%         | \$ 132,114            | \$ 22,275           | \$ 145,114            | 0.12%         |
| EMPLOYEE BENEFITS                         |                       |                       |                       |                       |               |                       |                     |                       |               |
| SOCIAL SECURITY                           | \$ 1,796,103          | \$ 1,782,195          | \$ 1,785,152          | \$ 1,685,152          | 1.39%         | \$ 1,685,152          | \$ -                | \$ 1,718,855          | 1.38%         |
| RETIREMENT                                | \$ 1,881,570          | \$ 1,927,564          | \$ 1,875,576          | \$ 1,812,839          | 1.50%         | \$ 1,812,839          | \$ -                | \$ 1,979,869          | 1.58%         |
| WORKERS COMPENSATION                      | \$ 298,669            | \$ 306,936            | \$ 332,190            | \$ 332,190            | 0.27%         | \$ 332,190            | \$ -                | \$ 360,208            | 0.29%         |
| HEALTH BENEFITS                           | \$ 12,306,542         | \$ 13,775,934         | \$ 14,789,151         | \$ 14,359,184         | 11.86%        | \$ 14,359,184         | \$ -                | \$ 16,050,989         | 12.85%        |
| OTHER EXPENSES                            | \$ 337,929            | \$ 304,167            | \$ 320,000            | \$ 325,000            | 0.27%         | \$ 305,856            | \$ 19,144           | \$ 320,000            | 0.26%         |
| CAPITAL OUTLAY                            |                       |                       |                       |                       |               |                       |                     |                       |               |
| EQUIPMENT                                 | \$ 288,267            | \$ 861,871            | \$ 13,400             | \$ 24,887             | 0.02%         | \$ 20,677             | \$ 4,210            | \$ -                  | 0.00%         |
| SDA ASSESSMENT                            | \$ 85,938             | \$ 85,938             | \$ 85,938             | \$ 85,938             | 0.07%         | \$ 85,938             | \$ -                | \$ 85,938             | 0.07%         |
| CHARTER SCHOOLS                           | \$ 10,448             | \$ 43,223             | \$ 54,857             | \$ 54,857             | 0.05%         | \$ 54,857             | \$ -                | \$ 34,684             | 0.03%         |
| FOOD SERVICE FUND                         | \$ 50,588             | \$ 203,668            | \$ 205,000            | \$ 205,000            | 0.17%         | \$ 195,634            | \$ 9,366            | \$ 130,000            | 0.10%         |
| OTHER TRANSFERS                           | \$ 13,677             | \$ -                  | \$ -                  | \$ -                  | 0.00%         | \$ -                  | \$ -                | \$ -                  | 0.00%         |
| <b>GRAND TOTAL</b>                        | <b>\$ 114,004,900</b> | <b>\$ 119,151,704</b> | <b>\$ 120,431,410</b> | <b>\$ 121,052,929</b> | <b>100%</b>   | <b>\$ 119,214,606</b> | <b>\$ 1,838,323</b> | <b>\$ 124,957,379</b> | <b>100%</b>   |
| <b>PRIOR YEAR ENCUMBRANCES</b>            |                       |                       |                       | <b>\$ 392,636</b>     |               | <b>98.48%</b>         | <b>PERCENTAGE</b>   |                       |               |
| <b>2017-18 BUDGET NET OF ENCUMBRANCES</b> |                       |                       |                       | <b>\$ 120,660,293</b> |               | <b>OF 2017-18</b>     | <b>BUDGET</b>       |                       |               |
|                                           |                       |                       |                       |                       |               | <b>ENCUMBERED</b>     |                     |                       |               |

# 2018-2019 Capital Ordinance Request

| Location         | Description                                 | Project Cost | Soft Cost  | Total Cost   |
|------------------|---------------------------------------------|--------------|------------|--------------|
| BRADFORD         | MASONRY COPING REPAIR                       | \$ 110,000   | \$ 9,900   | \$ 119,900   |
|                  | METAL COPING/REPOINTING                     | \$ 92,400    | \$ 11,900  | \$ 104,300   |
| BULLOCK          | PLAY AREA SHADING                           | \$ 97,900    | \$ 12,600  | \$ 110,500   |
| BUZZ ALDRIN      | CORNICE REPAIR                              | \$ 411,400   | \$ 39,850  | \$ 451,250   |
|                  | PARKING LOT REPAIR - EAST                   | \$ 34,100    | \$ 6,700   | \$ 40,800    |
|                  | FRONT STEP REPAIR                           | \$ 20,900    | \$ 5,100   | \$ 26,000    |
| EDGEMONT         | CORNICE REPAIR                              | \$ 33,000    | \$ 6,000   | \$ 39,000    |
|                  | CONCRETE STEP REPAIR                        | \$ 41,800    | \$ 7,200   | \$ 49,000    |
|                  | WALKWAY REPAIR - ANNEX                      | \$ 44,000    | \$ 7,500   | \$ 51,500    |
| GEORGE INNES     | GYM/REAR STAIR REPLACEMENT                  | \$ 110,000   | \$ 15,000  | \$ 125,000   |
|                  | BALUSTRADE REPAIR - MASONRY                 | \$ 91,300    | \$ 11,800  | \$ 103,100   |
| GLENFIELD        | KITCHEN MAKE UP AIR SYSTEM                  | \$ 154,000   | \$ 16,000  | \$ 170,000   |
|                  | GYM FLOOR REFINISHING                       | \$ 44,000    | \$ - 0 -   | \$ 44,000    |
|                  | CUPOLA REPLACEMENT                          | \$ 55,000    | \$ 8,500   | \$ 63,500    |
| HILLSIDE         | MASONRY REPOINTING                          | \$ 121,000   | \$ 13,500  | \$ 134,500   |
|                  | STEP REPAIR                                 | \$ 23,100    | \$ 5,600   | \$ 28,700    |
| HIGH SCHOOL      | MASONRY RESTORATION/WATERPROFFING           | \$ 55,000    | \$ 19,500  | \$ 74,500    |
|                  | ELEVATOR CAB REPLACEMENT                    | \$ 108,900   | \$ 13,100  | \$ 122,000   |
|                  | STAIR FIRE DOOR REPLACEMENT                 | \$ 176,000   | \$ 19,500  | \$ 195,500   |
| NISHUANE         | MASONRY RESTORATION/WATERPROOFING           | \$ 275,000   | \$ 28,600  | \$ 303,600   |
| NORTHEAST        | MASONRY REPOINTING - FRONT ENTRANCE         | \$ 90,200    | \$ 11,800  | \$ 102,000   |
| HEATING PLANT    | REPOINTING/BUNKER STRUCTURE                 | \$ 134,200   | \$ 19,600  | \$ 153,800   |
| PRE K BUILDING   | GROUND FLOOR WATER DAMAGE                   | \$ 38,500    | \$ 7,400   | \$ 45,900    |
| PRE K PLAYGROUND | EQUIPMENT REPLACEMENT                       | \$ 93,500    | \$ 11,900  | \$ 105,400   |
| RENAISSANCE      | RETAINING WALL - COMPLETION                 | \$ 75,000    | \$ 7,500   | \$ 82,500    |
| WATCHUNG         | CHAIR LIFT REPLACEMENT                      | \$ 45,100    | \$ 7,600   | \$ 52,700    |
| ATHLETICS        | ATHLETIC FIELD RECONDITIONING - RENAISSANCE | \$ 99,000    | \$ 12,000  | \$ 111,000   |
|                  | TURF FIELD REPLACEMENT - WATCHUNG           | \$ 1,199,000 | \$ 101,000 | \$ 1,300,000 |
| DISTRICT-WIDE    | SECURITY                                    | \$ 500,000   | \$ 50,000  | \$ 550,000   |
|                  | TOTAL CAPITAL ORDINANCE REQUEST             | \$ 4,373,300 | \$ 486,650 | \$ 4,859,950 |